

Senate Committee Staff Pay, Selected Positions, FY2001-FY2021

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Senate Committee Staff Pay, Selected Positions, FY2001-FY2021

The level of pay for congressional staff is a source of recurring interest among Members of Congress, congressional staff, and the public. There may be interest in congressional pay data from multiple perspectives, including assessment of the costs of congressional operations; guidance in setting pay levels for staff in committee offices; consideration by staff when negotiating compensation for a new position or promotion; or comparison of congressional staff pay levels with those of other federal government pay systems.

This report provides pay data for the following 14 staff position titles that are used in Senate committees: Archivist; Chief Clerk; Chief Counsel; Communications Director; Counsel; Deputy Staff Director; General Counsel; Minority Staff Director; Professional Staff Member; Senior Counsel; Senior Professional Staff Member; Staff Assistant; Staff Director; and Systems Administrator. The following table provides FY2021 pay levels and the change in median pay levels for these positions in constant 2022 dollars, between FY2020 and FY2021.

	FY2021 Pay,	Change,		FY2021 Pay,	Change,	
Position	Constant FY2020- 2022\$ FY2021		Position	Constant 2022\$	FY2020- FY2021	
Archivist	\$87,824	6.34%	Minority Staff Director	\$184,075	-4.64%	
Chief Clerk	\$160,584	5.82%	Professional Staff Member	\$117,497	-5.79%	
Chief Counsel	\$182,808	-2.59%	Senior Counsel	\$134,878	-13.86%	
Communications Director	\$140,318	-11.31%	Senior Professional Staff Member	\$142,646	-2.56%	
Counsel	\$120,701	2.21%	Staff Assistant	\$50,014	-1.25%	
Deputy Staff Director	\$178,419	-6.27%	Staff Director	\$184,380	-4.48%	
General Counsel	\$182,965	-3.71%	Systems Administrator	\$94,707	-14.13%	

FY2021 Median Pay and Percentage Change for Selected Staff Positions in Senate Committees in 2022 Dollars and Percentage Change, FY2020-FY2021

Source: Report of the Secretary of the Senate, as collated by LegiStorm, various years, and CRS calculations. FY2021 median pay provided in constant 2022 dollars.

Report tables provide aggregate statistics on pay for each staff position for FY2001, FY2007, FY2012, and FY2017-FY2021, including quartiles, median pay, and average pay, based on available data. Graphic displays are also included, providing representations of pay from the following two perspectives:

- a line graph showing change in median pay, FY2001-FY2021, in nominal (current) and constant, 2022 dollars; and
- distributions of FY2021 pay in constant 2022 dollars, in \$10,000 increments.

Other data, which may not represent the entire FY2001-FY2021 period, are available to congressional staff upon request.

The Congressional Research Service provides a number of products on staffing issues. These can be found in CRS Report R44688, *Congressional Staff: CRS Products on Size, Pay, Job Tenure, and Duties, Congressional Staff: CRS Products on Size, Pay, Job Tenure, and Duties.*

SUMMARY

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R. Eric Petersen Specialist in American National Government

Tyler L. Wolanin Research Assistant

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Introduction

Levels of pay for congressional staff are a source of recurring interest among Members of Congress, congressional staff, and the public. In Senate committees, the chair and ranking member set the terms and conditions of employment for majority and minority staff, respectively. This includes job titles and descriptions; rates of pay, subject to maximum levels;¹ and resources available to carry out their official duties. There may be interest in congressional pay data from multiple perspectives, including assessment of the costs of congressional operations; guidance in setting pay levels for staff in committee offices; consideration by staff when negotiating compensation for a new position or promotion; or comparison of congressional staff pay levels with those of other federal government pay systems.

Publicly available information sources do not provide aggregated congressional staff pay data in a readily retrievable form.² Pay information in this report is based on the Senate *Report of the Secretary of the Senate*, published semiannually by the Senate,³ as collated by LegiStorm, a private entity that provides some congressional data by subscription.⁴ Data in this report are based on official Senate reports, which afford the opportunity to use consistently collected data from a single, authoritative source. Additionally, this report provides annual data by fiscal year, which allows for observations about the nature of Senate committee staff compensation over time.

This report provides pay data for 14 staff position titles that are used in Senate committees, and for which sufficient data could be identified. The positions include the following:

Archivist	Deputy Staff Director	Senior Professional Staff Member
Chief Clerk	General Counsel	Staff Assistant
Chief Counsel	Minority Staff Director	Staff Director
Communications Director	Professional Staff Member	Systems Administrator
Counsel	Senior Counsel	

When committees had more than two staff members with the same job title, data for no more than two staff per committee were collected. Senate committee staff had to hold a position with the same job title in the same committee for the entire year examined, and not receive pay from any other congressional employing authority for their data to be included. Every recorded payment ascribed in the LegiStorm data to those staff for the fiscal year is tabulated. Data collected for this report may differ from an employee's stated annual salary due to the inclusion of overtime, bonuses, or other payments in addition to base salary paid in the course of a year.⁵

¹ The maximum annual pay for staff in Senate committees is \$203,700. See Salary Directive of President pro tempore of the Senate, March 15, 2022, set out as a note following 2 U.S.C. 4575. Maximum payable rates for Senate committee staff since 2001 are available in **Table 1**.

 $^{^{2}}$ In this report, *pay* refers to monies paid by the Senate to staff, and excludes other components of total compensation, which might include paid leave or employer contributions to various insurance and retirement benefits.

³ Volumes of the *Report of the Secretary of the Senate* since April 2011 are available at https://www.senate.gov/ legislative/common/generic/report_secsen.htm.

⁴ http://www.legistorm.com/.

⁵ Other forms of payment do not appear to be recorded in a consistent manner. Sometimes overtime and other pay are listed as separate entries and in other instances, significant one-time changes in a semiannual total may suggest payments in addition to regular salary.

Data Concerns

Data presented here are subject to some challenges that could affect findings presented or their interpretation. Some of the concerns include the following:

- A large number of position titles in Senate committees are held by only one Senate employee. Data provided here almost certainly do not represent all of the jobs carried out by Senate committee staff.
- The manner in which staff titles are assigned might have implications about the representativeness of the data provided. Of positions for which data were collected, two broad categories emerge. The first category identifies position titles that usually appear to apply to one staff member per committee.⁶ Since almost all available data were collected for those positions, pay information provided is likely to be highly representative of what Senate committees pay staff in those positions. The second category includes positions for which committees might hire two or more staff members.⁷ Since pay data were collected for no more than two staff per committee for each position, it is more likely that data for those positions are a sample of staff in those positions rather than nearly complete data. Those data may be less closely representative of what all staff in those positions are paid.
- Pay data provide no insight into the education, work experience, position tenure, and full- or part-time status of staff, or other potential explanations for levels of compensation.
- Differences might exist in the job duties of staff in positions with the same title. Aggregation of pay by job title rests on the assumption that staff with the same title carry out the same or similar tasks. Given the wide discretion congressional employing authorities have in setting the terms and conditions of employment, there may be differences in the duties of similarly titled staff that could affect their levels of pay. Acknowledging the imprecision inherent in congressional job titles, an older edition of the *Senate Handbook* states, "Throughout the Senate, individuals with the same job title perform vastly different duties."⁸

Data Tables and Visualizations

Tables in this section provide background information on Senate pay practices, comparative data for each position, and detailed data and visualizations for each position. **Table 1** provides the maximum payable rates for Senate committee staff since FY2001 in both nominal (current) and constant, 2022 dollars. Constant dollar calculations throughout the report are based on the Consumer Price Index for All Urban Consumers (CPI-U), various years, expressed in 2022 dollars.⁹

⁶ Positions that typically employ one staff member per committee include staff director and systems administrator.

⁷ Positions that typically employ two or more staff members per committee include counsel, staff assistant, and professional staff member.

⁸ U.S. Senate, Committee on Rules and Administration, *Senate Handbook* (Washington: 1996), pp. I-13, available to congressional clients from the authors.

⁹ U.S. Department of Labor, Bureau of Labor Statistics, *Consumer Price Index*, at https://data.bls.gov/timeseries/ CUUR0000SA0.

Table 2 provides FY2021 pay levels in median pay in constant 2022 dollars and percentage changes for each of the 14 positions; for Members of Congress;¹⁰ and for salaries paid under the General Schedule in Washington, DC, and surrounding areas and in the Rest of the United States (RUS) area.¹¹ **Table 3** through **Table 16** provide available tabular pay data for each staff position for FY2001, FY2007, FY2012, and FY2017-FY2021, including data distributed by quartile, median pay, and average pay. The numbers of staff for which data were counted are identified as "#" in the data tables. Staff pay tables also provide a comparison, at various intervals to FY2021, based on data availability, of the cumulative percentage change in median pay for that position, in constant, 2022 dollars.

Graphic displays are also included for each position, providing representations of pay from the following two perspectives:

- distributions of FY2021 pay in 2022 dollars, in \$10,000 increments; and
- a line graph showing change in median pay, FY2001-FY2021 (or available data), in nominal (current) and constant 2022 dollars.

Senate Committee Staff Pay Tables

Interpreting Pay Tables: Statistics Describing Pay Data										
For each year that data are available, statistical values for staff positions are included in Table 3 through Table 16 , including the following:										
Minimum & Maximum	The smallest and largest pay level, respectively, for each position									
Average (Mean)	The mean is the average of a list of numbers, in which the sum of all the values is divided by the total number of values. For example, if three salaries, \$30,000, \$45,000, and \$90,000, were identified for a given staff position, the average (mean) would be (\$30,000 + \$45,000 + \$90,000) ÷ 3 = \$55,000.									
Median	The midpoint at which half of the numbers in a list are higher and the other half lower. For example, if three salaries, \$30,000, \$45,000, and \$90,000, were identified for a given staff position, the midpoint (median) would be \$45,000.									
Statistical Quartiles	Statistical values that divide data into quarters for more detailed analysis. In a list of numbers, Quartile I (Q1) is a number that falls in the middle between the lowest number, or minimum, and the median. For example, if Q1 for a given staff position was \$50,000, this would indicate that 25% of employees in that position make \$50,000 or less. Quartile 2 (Q2) is also the median. Quartile 3 (Q3) is a number that falls in the middle between the median and the highest number in the list, or maximum. Numbers between Q1 and Q3 compose the interquartile range, the difference between the largest and smallest values in the middle 50% of a list of numbers. Quartiles might also be described as percentiles, as shown below.									

¹⁰ Member pay data are taken from CRS Report 97-1011, Salaries of Members of Congress: Recent Actions and Historical Tables.

¹¹ General Schedule pay change is based on changes in pay levels, and not the pay of individuals. General Schedule pay tables for various years are available at https://www.opm.gov/policy-data-oversight/pay-leave/salaries-wages/. For a complete description of areas covered under the Washington-Baltimore-Northern Virginia, DC-MD-VA-WV-PA and RUS locality pay tables in 2022, see https://www.opm.gov/policy-data-oversight/pay-leave/salaries-wages/2022/ locality-pay-area-definitions/.

Statistical Measures Used in Pay Tables											
Minimum	Quartile I (QI)	Quartile 2 (Q2) Median	Quartile 3 (Q3)	Maximum	Average						
Lowest number in a list	25 th Percentile 25% of staff make less than QI	50 th Percentile 50% of staff make less than Q2	75 th percentile 75% of staff make less than Q3	Highest number in a list	The mean, or number expressing the central value in a						
	Middle number between Minimum and Median Lower Quartile	Median—midpoint at which half of the numbers in a list are higher and the other half lower Interquartile Range = Q3-Q1	Middle number between Median and Maximum Upper Quartile		set of data						

Table 1. Senate Committee Staff Pay, Annual Maximums, 2001-2022

Year	Nominal \$	Constant 2022 \$	Year	Nominal \$	Constant 2022 \$
2001	\$142,415	\$231,874	2012	\$171,315	\$215,154
2002	\$147,315	\$236,119	2013	\$171,315	\$212,048
2003	\$152,015	\$238,223	2014	\$171,315	\$208,664
2004	\$155,415	\$237,234	2015	\$171,315	\$208,416
2005	\$159,415	\$235,365	2016	\$171,315	\$205,820
2006	\$162,515	\$232,444	2017	\$171,315	\$201,526
2007	\$162,515	\$226,007	2018	\$171,315	\$196,722
2008	\$166,615	\$223,141	2019	\$173,900	\$196,136
2009	\$171,315	\$230,255	2020	\$173,900	\$193,746
2010	\$171,315	\$226,539	2021	\$173,900	\$185,052
2011	\$171,315	\$219,607	2022	\$203,700	\$203,700

Source: 2 U.S.C. 4571, 2 U.S.C. 4575 note, CRS calculations. Detailed information about data sources is available above in "Data Tables and Visualizations."

	FY2021 Pay, Constant 2022\$	FY20- FY21	FY17- FY21	FY12- FY21	FY07- FY21	FY01- FY21				
Archivist	\$87,824	6.34%	6.48%	18.50%	_	_				
Chief Clerk	\$160,584	5.82%	-0.52%	-5.34%	6.24%	28.75%				
Chief Counsel	\$182,808	-2.59%	3.06%	-6.91%	-5.60%	10.95%				
Communications Director	\$140,318	-11.31%	-20.70%	-16.64%	-7.57%	_				
Counsel	\$120,701	2.21%	4.60%	-10.46%	-17.32%	-11.89%				
Deputy Staff Director	\$178,419	-6.27%	-8.08%	14.49%	_	_				
General Counsel	\$182,965	-3.71%	_	_	_	_				
Minority Staff Director	\$184,075	-4.64%	-8.66%	-14.44%	—	_				
Professional Staff Member	\$117,497	-5.79%	3.24%	-3.85%	4.94%	-1.08%				
Senior Counsel	\$134,878	-13.86%	-5.64%	-18.40%	-22.55%	_				
Senior Professional Staff Member	\$142,646	-2.56%	-9.06%	-17.47%	_	_				
Staff Assistant	\$50,014	-1.25%	5.96%	13.78%	-15.76%	-18.04%				
Staff Director	\$184,380	-4.48%	-8.34%	-13.98%	-16.88%	-13.99%				
Systems Administrator	\$94,707	-14.13%	-22.93%	-22.32%	-18.56%	9.75%				
Congressional Staff Positions F	ay Change Sum	mary								
Increase		3	5	3	2	3				
Decrease		11	8	10	7	4				
Members of Congress, General Schedule Pay Change										
MCs	\$185,158	-4.49%	-9.54%	-15.27%	-19.41%	-21.62%				
General Schedule, DC	Varies	-3.53%	-1.05%	-1.32%	-0.07%	7.21%				
General Schedule, Rest of U.S.	Varies	-3.53%	-2.87%	-4.58%	-6.51%	-2.47%				

Table 2. FY2021 Median Pay in Constant 2022 Dollars, and Changes in Pay for
Selected Staff In Senate Committees, Members Of Congress, and Selected General
Schedule Employees, Selected Periods

Source: CRS calculations, based on data provided in **Table 3-Table 16** for congressional positions; CRS Report 97-1011, *Salaries of Members of Congress: Recent Actions and Historical Tables*, for Members of Congress; and the Office of Personnel Management for federal civilian workers in the District of Columbia and surrounding areas and rest of the U.S. localities, various years. Nominal Member pay in 2022 is \$174,000. General Schedule pay for individuals varies by grade, step and locality, but percentage changes are consistent within each locality. "—" indicates no data available. Detailed information about data sources is available above in "Data Tables and Visualizations."



Table 3. Archivist



Table 4. Chief Clerk



Table 5. Chief Counsel

Nominal, Current \$								Constant 2022 \$					
Year	#	Minimum	QI	Q2, Median	Q3	Maximum	Average	Minimum	QI	Q2, Median	Q3	Maximum	Average
FY07	10	\$73,556	\$95,992	\$109,160	\$122,735	\$134,132	\$107,862	\$102,293	\$133,494	\$151,807	\$170,686	\$186,535	\$150,002
FY12	8	\$45,555	\$105,812	\$134,026	\$146,906	\$171,000	\$122,498	\$57,213	\$132,890	\$168,323	\$184,499	\$214,759	\$153,845
						Mos	t Recent Fiv	e Years					
FY17	6	\$122,000	\$129,068	\$150,417	\$152,312	\$171,315	\$144,841	\$143,515	\$151,829	\$176,943	\$179,172	\$201,526	\$170,383
FY18	6	\$107,500	\$132,651	\$152,018	\$161,781	\$171,315	\$145,680	\$123,443	\$152,323	\$174,563	\$185,774	\$196,721	\$167,285
FY19	5	\$118,125	\$126,417	\$133,667	\$171,315	\$171,315	\$144,168	\$133,229	\$142,581	\$150,758	\$193,220	\$193,220	\$162,602
FY20	7	\$98,042	\$126,500	\$142,000	\$158,407	\$173,254	\$140,444	\$109,230	\$140,936	\$158,205	\$176,485	\$193,026	\$156,472
FY21	6	\$98,917	\$107,243	\$131,862	\$141,181	\$142,330	\$124,716	\$105,260	\$114,121	\$140,318	\$150,234	\$151,457	\$132,714
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		\frown					FY12-FY21	-16.64%					
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Table 6. Communications Director

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	Nominal, Current \$							Constant 2022 \$					
Year	#	Minimum	QI	Q2, Median	Q3	Maximum	Average	Minimum	QI	Q2, Median	Q3	Maximum	Average
FY01	15	\$45,667	\$71,588	\$84,134	\$92,014	\$113,854	\$82,655	\$74,353	\$116,556	\$136,984	\$149,814	\$185,373	\$134,575
FY07	17	\$51,083	\$97,957	\$104,969	\$127,915	\$151,620	\$108,590	\$71,041	\$136,227	\$145,979	\$177,890	\$210,856	\$151,015
FY12	23	\$62,167	\$87,400	\$107,330	\$138,443	\$157,000	\$112,031	\$78,075	\$109,765	\$134,795	\$173,870	\$197,176	\$140,700
Most Recent Five Years													
FY17	П	\$57,738	\$85,021	\$98,092	\$141,635	\$168,049	\$109,826	\$67,920	\$100,014	\$115,390	\$166,613	\$197,684	\$129,194
FY18	16	\$53,571	\$78,906	\$103,000	\$125,114	\$168,998	\$103,426	\$61,515	\$90,608	\$118,275	\$143,669	\$194,061	\$118,764
FY19	19	\$59,833	\$91,158	\$107,954	\$134,379	\$171,147	\$113,992	\$67,484	\$102,814	\$121,757	\$151,562	\$193,031	\$128,568
FY20	22	\$72,624	\$84,450	\$106,000	\$132,833	\$172,912	\$112,912	\$80,912	\$94,088	\$118,097	\$147,992	\$192,645	\$125,798
FY21	14	\$70,037	\$100,861	\$113,427	\$129,418	\$173,500	\$118,085	\$74,528	\$107,330	\$120,701	\$137,718	\$184,626	\$125,658
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are in thousands.													

Table 7. Counsel



Table 8. Deputy Staff Director



Table 9. General Counsel



Table 10. Minority Staff Director



Table 11. Professional Staff Member



Table 12. Senior Counsel

		Nominal, Current \$							Constant 2022 \$						
Year	#	Minimum	QI	Q2, Median	Q3	Maximum	Average	Minimum	QI	Q2, Median	Q3	Maximum	Average		
FY12	8	\$106,831	\$115,411	\$137,623	\$140,383	\$163,000	\$132,145	\$134,169	\$144,944	\$172,840	\$176,307	\$204,712	\$165,961		
						Mos	t Recent Five	e Years							
FY17	12	\$78,500	\$97,484	\$133,342	\$139,519	\$151,906	\$120,757	\$92,343	\$114,676	\$156,857	\$164,123	\$178,695	\$142,053		
FY18	10	\$61,033	\$91,302	\$103,812	\$132,613	\$143,207	\$107,686	\$70,085	\$104,842	\$119,208	\$152,280	\$164,445	\$123,657		
FY19	10	\$77,257	\$119,002	\$141,795	\$150,714	\$161,807	\$132,421	\$87,136	\$134,218	\$159,926	\$169,985	\$182,496	\$149,353		
FY20	П	\$103,391	\$120,984	\$131,400	\$142,877	\$166,283	\$132,517	\$115,190	\$134,791	\$146,395	\$159,182	\$185,259	\$147,640		
FY21	10	\$83,250	\$121,410	\$134,050	\$144,175	\$164,321	\$131,539	\$88,589	\$129,196	\$142,646	\$153,421	\$174,858	\$139,975		
N	Median Pay \$Nominal —— \$Constant					Cha	nge	FY21 Pay Distribution							
						FY20-FY21	-2.56%	^{30%}]							
\$185					FY17-FY21	-9.06%									
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Table 13. Senior Professional Staff Member



Table 14. Staff Assistant

	Nominal, Current \$							Constant 2022 \$							
Year	#	Minimum	QI	Q2, Median	Q3	Maximum	Average	Minimum	QI	Q2, Median	Q3	Maximum	Average		
FY01	7	\$122,300	\$127,396	\$131,658	\$139,564	\$141,465	\$132,763	\$199,125	\$207,421	\$214,360	\$227,232	\$230,327	\$216,159		
FY07	15	\$112,500	\$153,779	\$159,500	\$161,147	\$162,515	\$151,560	\$156,452	\$213,858	\$221,814	\$224,105	\$226,007	\$210,772		
FY12	14	\$132,985	\$166,044	\$170,681	\$171,311	\$171,315	\$166,485	\$167,015	\$208,535	\$214,358	\$215,150	\$215,154	\$209,089		
						Mos	t Recent Five	e Years							
FY17	15	\$158,433	\$169,229	\$171,000	\$171,315	\$171,315	\$169,211	\$186,372	\$199,073	\$201,156	\$201,526	\$201,526	\$199,051		
FY18	16	\$97,250	\$166,525	\$171,315	\$171,315	\$171,315	\$163,143	\$111,672	\$191,221	\$196,721	\$196,721	\$196,721	\$187,338		
FY19	16	\$135,148	\$168,000	\$171,315	\$171,315	\$171,315	\$166,718	\$152,429	\$189,481	\$193,220	\$193,220	\$193,220	\$188,035		
FY20	19	\$159,221	\$170,157	\$173,254	\$173,254	\$173,254	\$170,279	\$177,391	\$189,576	\$193,026	\$193,026	\$193,026	\$189,711		
FY21	16	\$123,750	\$168,045	\$173,269	\$173,900	\$186,942	\$167,963	\$131,686	\$178,821	\$184,380	\$185,052	\$198,931	\$178,734		
N	/ledia	n Pav	ć.	laminal	¢ Canata	t	Cha	nge	FY21 Pay Distribution						
	Median Pay \$Nominal —— \$Constant					FY20-FY21	-4.48%	^{70%}]							
\$2 [,]	40	\sim					FY17-FY21	-8.34%							
	/		\sim				FY12-FY21	-13.98%							
				_		~	FY07-FY21	-16.88%	35% -						
\$1	85 -						FY01-FY21	-13.99%							
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Table 15. Staff Director

	Nominal, Current \$						Constant 2022 \$							
Year	#	Minimum	QI	Q2, Median	Q3	Maximum	Average	Minimum	QI	Q2, Median	Q3	Maximum	Average	
FY01	7	\$37,766	\$47,907	\$53,000	\$60,723	\$79,902	\$55,418	\$61,489	\$78,000	\$86,292	\$98,867	\$130,093	\$90,230	
FY07	7	\$70,677	\$83,019	\$83,624	\$87,558	\$104,631	\$85,727	\$98,290	\$115,453	\$116,295	\$121,765	\$145,509	\$119,218	
FY12	5	\$75,802	\$90,513	\$97,083	\$110,918	\$116,773	\$98,218	\$95,199	\$113,675	\$121,927	\$139,302	\$146,655	\$123,352	
						Ma	st Recent Fi	ve Years						
FY17	5	\$72,572	\$76,856	\$104,458	\$107,988	\$118,285	\$96,032	\$85,370	\$90,409	\$122,879	\$127,032	\$139,144	\$112,967	
FY18	7	\$76,202	\$96,541	\$109,843	\$116,202	\$121,735	\$104,752	\$87,503	\$110,859	\$126,133	\$133,435	\$139,789	\$120,287	
FY19	4	\$77,103	\$97,838	\$108,546	\$115,175	\$123,676	\$104,468	\$86,962	\$110,348	\$122,425	\$129,903	\$139,490	\$117,826	
FY20	7	\$82,603	\$90,277	\$99,000	\$117,984	\$139,650	\$105,397	\$92,030	\$100,580	\$110,298	\$131,449	\$155,587	\$117,425	
FY21	5	\$79,603	\$86,333	\$89,000	\$133,333	\$133,724	\$104,399	\$84,708	\$91,870	\$94,707	\$141,884	\$142,300	\$111,094	
м	edia	n Pav	ć,	Nominal	ÉConst	ant	Cha	Change 2021 Pay Distribution						
Median Pay \$Nominal —— \$Constant					FY20-FY21	-14.13%	^{40%} 1							
\$135					FY17-FY21	-22.93%								
		_		\sim		$\langle \rangle$	FY12-FY21	-22.32%						
4.0						FY07-FY21	-18.56%	20% -						
\$9	3 -						FY01-FY21	9.75%						
			• -											
\$5	\$50 ;*** ^{*******} FY01 FY05 FY09 FY13 FY17 FY21						Dollars ir are in the	0	0% ا چ	\$40 \$50 \$70 \$80 \$80	\$90 \$100 \$110 \$120	\$140 \$140 \$150 \$160 \$170	\$180 \$190 \$200 \$210	

Table 16. Systems Administrator

Author Information

R. Eric Petersen Specialist in American National Government Tyler L. Wolanin Research Assistant

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